Proposal for external independent director

Ms Socorro Fernández Larrea, born on 7 April 1965.

Graduated in Civil Engineering from Universidad Politécnica de Madrid.

She is currently:

Executive director of the consultancy firm JustNow, S.L., an entity providing advice in the infrastructure construction sector, for both commercial and financial transactions.

Member of the Board of Directors of AMPER, S.A. as proprietary director, representing the company Emilanteos, S.L.

Member of the Board of Directors of the engineering firm SEG, S.A., a company devoted to performing engineering works in the areas of civil works and construction.

Deputy Chairwoman of the Spanish Directors' Association (*Asociación Española de Directivos*) and Chairwoman of its Internationalisation Committee.

She has been:

General Manager at COPISA Constructora Pirenaica S.A. (2007-2013).

Deputy Chairwoman of ANCI, Asociación de Constructores Independientes (2008-2013).

Member of the Governing Board of the Civil Engineers' Association (*Colegio de Ingenieros de Caminos*, *Canales y Puertos*) (2004-2012).

Assistant General Manager at COPISA, Constructora Pirenaica S.A. (2006-2007).

Regional Manager of the construction firm Seop, Obras y Proyectos, S.A. (2005-2006).

National representative of Ferrovial Conservación, S.A. (2002-2005).

Representative in Castilla la Mancha for Ferrovial-Agroman, S.A. (1999-2002).

Representative in Castilla La Mancha for Agroman Empresa Constructora, S.A. (1995-1999).

General Manager for Roads, Hydraulic Structures and Transport of the Department of Public Works of the Regional Government of Castilla la Mancha (1993-1995).

Site manager for Ferrovial, S.A. in Castilla La Mancha (1992-1993).

Other details of interest:

Member of the IWF, International Women Forum, and member of the Management Board for its Spanish chapter.

Member of the Business Board of Latin America (*Consejo Empresarial de América Latina*), and member of the Management Board for its Iberian chapter.